RA.R1	Reven	ue Budget S	etting 2023/24 1	to 2025/26	
Directorate			Resources and	I Assets	
Business Case Details					
Business Case Type	Savii	ngs	Permanent reduction in	expenditure or increase in	income budget
Business Case Name			Income generation from	m Solar Farms	
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Creation of Barkham	Solar Farm to gen	erate green energy and	d thus an income stream	1
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Carbon reduction ag- energy and thus an i		eration from new Solar	Farm infrastructures in I	Barkham, generating green
Supporting Evidence / Trend Analysis / Business Case ref	n/a				
Impact if bid not successful / Options for mitigations	Revenue loss. Major	failing of net zero o	carbon targets / ambitic	ons	
Preparedness for implementation of savings	Construction lead timexpected to be reaali			complete in 23/24, the	full saving potential is not
Total Budget for Activity	y	2022/23 (£1,000) Yr 1 2023/24	Yr 2	Yr 3 2025/26	
Amount needed per	Expenditure	£0	£0	£0	
year	Income	£0	£0	(£500)	
Cumulative movement from 22/23 budget		£0	£0	(£500)	
RAG Status (Certainty	Green	High certa	ainty on figures and p	roject delivery	
around financial request and project delivery)	Amber Red		ainty on figures and painty on figures and p		
Select "RAG Status"	Green]			
Comments regarding RAG Status	The Procurement p	orocess has starte	ed during 22/23		
Benchmarking					
Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)					
Sign Off					
Service Manager			Craig Hoggeth - Hea		
Assistant Director				tor Commercial Prope	rty
Director		Grahai	m Ebers - Director of		
Lead Member			Clive Jones - Cou	ncii Leader	

	<u>Revenue</u>	Budget Sett	ting 2023/24 to 2	2025/26				
Directorate			Resources and As	sets				
Business Case Details								
Business Case Type	Permanent reduction in expenditu			xpenditure or increase	in income budget			
Business Case Name		Rationalisa	tion process of Corpora	te Accommodation				
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Rationalisation of Corporate Accommodation							
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)		On-going corporate property rationalisation through Assets Opportunities Organisational Foundation this target was part of an existing bid pre the OF programme and propose to add this to the new overall OF future savings.						
Supporting Evidence / Trend Analysis / Business Case ref	n/a							
Impact if bid not successful / Options for mitigations	Savings are not realis	ed						
Preparedness for implementation of savings	Asset identification for	r rationalisation und	ierway					
Finance Information		2022/23						
Finance Information Total Budget for Activity	У	2022/23 (£143)						
	y	(£143)	Yr 2	Yr 3				
	<i>y</i>		Yr 2 2024/25	Yr 3 2025/26	1			
Total Budget for Activity Amount needed per	Expenditure	(£143) Yr 1						
Total Budget for Activity		(£143) Yr 1 2023/24	2024/25	2025/26				
Total Budget for Activity Amount needed per	Expenditure	(£143) Yr 1 2023/24 £0	2024/25 £0	2025/26 £0				
Amount needed per year Cumulative movement from 22/23 budget	Expenditure Income	(£143) Yr 1 2023/24 £0 (£180)	£0 £0 £0 (£180)	£0 £0 £0 (£180)				
Total Budget for Activity Amount needed per year Cumulative movement from	Expenditure	(£143) Yr 1 2023/24 £0 (£180) (£180)	2024/25 £0 £0	£0 £0 (£180)				
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	Expenditure Income Green	(£143) Yr 1 2023/24 £0 (£180) (£180) High certal Some certal	£0 £0 (£180) inty on figures and pro	£0 £0 (£180) pject delivery				
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	(£143) Yr 1 2023/24 £0 (£180) (£180) High certal Some certal	£0 £0 (£180) inty on figures and proainty on figures and pro	£0 £0 (£180) pject delivery				
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red	(£143) Yr 1 2023/24 £0 (£180) (£180) High certal Some certal	£0 £0 (£180) inty on figures and proainty on figures and pro	£0 £0 (£180) pject delivery				
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding	Expenditure Income Green Amber Red	(£143) Yr 1 2023/24 £0 (£180) (£180) High certal Some certal	£0 £0 (£180) inty on figures and proainty on figures and pro	£0 £0 (£180) pject delivery				
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red	(£143) Yr 1 2023/24 £0 (£180) (£180) High certal Some certal	£0 £0 (£180) inty on figures and proainty on figures and pro	£0 £0 (£180) pject delivery				
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats,	Expenditure Income Green Amber Red	(£143) Yr 1 2023/24 £0 (£180) (£180) High certal Some certal	£0 £0 (£180) inty on figures and proainty on figures and pro	£0 £0 (£180) pject delivery				
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green	(£143) Yr 1 2023/24 £0 (£180) (£180) High certal Some certal Low certai	£0 £0 (£180) inty on figures and proainty on figures and pro	£0 £0 (£180) oject delivery oject delivery oject delivery	y			
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	Expenditure Income Green Amber Red Green	(£143) Yr 1 2023/24 £0 (£180) High certal Some certal Low certail	£0 £0 (£180) inty on figures and promity on	£0 £0 (£180) pject delivery pject delivery pject delivery	•			
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Expenditure Income Green Amber Red Green	(£143) Yr 1 2023/24 £0 (£180) High certal Some certal Low certail	£0 £0 (£180) inty on figures and prosinty of figures and prosinty on figures and prosinty of figures a	£0 £0 (£180) pject delivery pject delivery pject delivery pject delivery Commercial Propert	•			

RA.R3	Revenu	ue Budget Set	ting 2023/24 to	2025/26				
Directorate			Resources and A	Assets				
Business Case Details								
Business Case Type	Savir		Permanent reduction in e	expenditure or increase in income budget				
Business Case Name		Car Parking fee	s (Places Leisure faci	lities and cantley car park)				
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Car Parking Charges for Cantley Park							
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	made for car parking	Implement car parking charges for Cantley park from January 2023 subject to political buy in. Charges will be made for car parking at Cantley in line with the Countryside Service fees and charges. Working with Highways a TRO will be in place and take up to 16 weeks to initiciate the car parking charges.						
Supporting Evidence / Trend Analysis / Business Case ref	Fees and charges fro	om Countryside Serv	rice					
Impact if bid not successful / Options for mitigations	Savings will be not be	e realised						
Preparedness for implementation of savings	Preperation will be be	egin in time for Year	2 implementation					
Finance Information Total Budget for Activity	/	2022/23 £0 Yr 1	Yr 2 2024/25	Yr 3 2025/26				
Amount needed per year	Expenditure	£0	£0	£0				
Cumulative movement from 22/23 budget	Income	£0	(£116) (£116)	£0 (£116)				
RAG Status (Certainty	Green	High certain	ntv on figures and pr	roject delivery				
around financial request and project delivery)	Amber Red	Some certai	nty on figures and printy on figures and printy	roject delivery				
Select "RAG Status"	Red	l 						
Comments regarding RAG Status								
Benchmarking								
Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)								
Sign Off								
Orașia Managan		Peter Kilk	enny - Interim Head	of Leisure Services				
Service Manager								
Assistant Director			enny - Interim Head	of Leisure Services				
		Peter Kilk Graham	enny - Interim Head Ebers - Director of C nton - Environment,	Corporate Services				

	Revenue	Budget Set	ting 2023/24 to	2025	120		
Directorate			Resources and A	ssets			
Business Case Details							
Business Case Type	Savings		Permanent reduction in	n expendi	iture or increas	e in income budget	
Business Case Name		Benef	it realisation from Comr	realisation from Commercial activities			
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Bid to be developed following work from commercialisation consultants and CIPFA contract re					contract review	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	The Council has adopted its commercial strategy. This will generate efficiencies and benefits across the whole Council. Many of the financial benefits will remain in the services, but there will be a 'top slice' to achieve the Council's corporate savings target - this is that corporate target.						
Supporting Evidence / Trend Analysis / Business Case ref	Evidence from other of can be achieved.	councils that have	e followed this approach	h indicat	es that in-ser	vice and corporat	e targets
Impact if bid not successful / Options for mitigations	Inability to drive Comi	mercial savings o	pportunities				
Preparedness for implementation of	The Council's commercialisation team will define and develop effective benefit realisation to allow the sha of benefits to achieve the corporate target.						e sharing
savings							
savings Finance Information							
Finance Information	<u></u>	2022/23	*Costs across orc	ganisat	ion to be ar	nalvsed	
<u> </u>	<u>, </u>	£0	*Costs across org	ganisat		nalysed	
Finance Information	<u>, </u>		*Costs across org Yr 2 2024/25	ganisat	ion to be ar Yr 3 2025/26	nalysed	
Finance Information Total Budget for Activity Amount needed per	Expenditure	£0 Yr 1	Yr 2	ganisati	Yr 3	nalysed	
Finance Information Total Budget for Activity		£0 Yr 1 2023/24	Yr 2 2024/25	ganisat	Yr 3 2025/26	nalysed	
Finance Information Total Budget for Activity Amount needed per year	Expenditure	£0 Yr 1 2023/24 £0	Yr 2 2024/25 £0	ganisati	Yr 3 2025/26 £0	nalysed	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from	Expenditure	£0 Yr 1 2023/24 £0 (£150)	Yr 2 2024/25 £0 (£80)		Yr 3 2025/26 £0 £0 (£230)	nalysed	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget	Expenditure Income	£0 Yr 1 2023/24 £0 (£150) (£150) High cer Some ce	Yr 2 2024/25 £0 (£80)	project	Yr 3 2025/26 £0 £0 (£230) delivery delivery	nalysed	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	£0 Yr 1 2023/24 £0 (£150) (£150) High cer Some ce	Yr 2 2024/25 £0 (£80) (£230) tainty on figures and prainty of the prai	project	Yr 3 2025/26 £0 £0 (£230) delivery delivery	nalysed	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £0 (£150) (£150) High cer Some ce	Yr 2 2024/25 £0 (£80) (£230) tainty on figures and prainty of the prai	project	Yr 3 2025/26 £0 £0 (£230) delivery delivery	nalysed	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £0 (£150) (£150) High cer Some ce	Yr 2 2024/25 £0 (£80) (£230) tainty on figures and prainty of the prai	project	Yr 3 2025/26 £0 £0 (£230) delivery delivery	nalysed	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £0 (£150) (£150) High cer Some ce	Yr 2 2024/25 £0 (£80) (£230) tainty on figures and prainty of the prai	project	Yr 3 2025/26 £0 £0 (£230) delivery delivery	nalysed	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats,	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £0 (£150) (£150) High cer Some ce	Yr 2 2024/25 £0 (£80) (£230) tainty on figures and prainty of the prai	project	Yr 3 2025/26 £0 £0 (£230) delivery delivery	nalysed	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green	£0 Yr 1 2023/24 £0 (£150) High cer Some ce Low ceri	Yr 2 2024/25 £0 (£80) (£230) tainty on figures and prainty of the prai	project of	Yr 3 2025/26 £0 £0 (£230) delivery delivery delivery		
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	Expenditure Income Green Amber Red Green	£0 Yr 1 2023/24 £0 (£150) High cer Some ce Low cert	Yr 2 2024/25 £0 (£80) (£230) tainty on figures and prainty on figu	project of	Yr 3 2025/26 £0 £0 (£230) delivery delivery delivery Finance		
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAS, etc) Sign Off Service Manager	Expenditure Income Green Amber Red Green	£0 Yr 1 2023/24 £0 (£150) High cer Some ce Low cert	Yr 2 2024/25 £0 (£80) (£230) tainty on figures and prainty on figur	project of	Yr 3 2025/26 £0 £0 (£230) delivery delivery delivery Finance e Services		

RA.R5	Revenue	e Budget Sett	ing 2023/24 to 2	2025/26	
Directorate	·		Resources and As		
Business Case Details			resources and re	-	
Business Case Type	Savin		Permanent reduction in ex	penditure or increase in inc	come budget
Business Case Name		Con	tracts and Commission	ing reviews	
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	This is the revenue be CIPFA.	enefit from the revie	v of the Procurement a	nd Contract Managemer	nt carried out through
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	CIPFA. There are a la	arge number of majo	or re-procurements in the	nd Contract Managemer ne pipeline and it is expe and in service benefits.	
Supporting Evidence / Trend Analysis / Business Case ref	CIPFA procurement r	eport and new Proc	rements and Contract	s strategy.	
Impact if bid not successful / Options for mitigations	Saving will not be rea	lised			
Preparedness for implementation of savings	Creation of a Procure Management Learnin			trategic Procurement Bo	pard and Contract
Finance Information					
Total Budget for Activity	y .	Yr 1	Yr 2	Yr 3	ed
Amount needed per	Expenditure	£0 ;	_		ed
Amount needed per year		£0 , Yr 1	Yr 2 2024/25 £0 £0	Yr 3 2025/26 £0 £0	ed
Amount needed per	Expenditure	£0 Yr 1 2023/24 £0 (£150)	Yr 2 2024/25 £0 £0 (£150)	Yr 3 2025/26 £0 £0 (£150)	ed
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	Expenditure Income Green	£0 Yr 1 2023/24 £0 (£150) (£150) High certain	Yr 2 2024/25 £0 £0 (£150) htty on figures and pro-	Yr 3 2025/26 £0 £0 (£150)	ed
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £0 (£150) (£150) High certain Some certa	Yr 2 2024/25 £0 £0 (£150)	Yr 3 2025/26 £0 £0 (£150) ject delivery oject delivery	ed
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status"	Expenditure Income Green Amber	£0 Yr 1 2023/24 £0 (£150) (£150) High certain Some certa	Yr 2 2024/25 £0 £0 (£150) nty on figures and pronty on figures an	Yr 3 2025/26 £0 £0 (£150) ject delivery oject delivery	ed
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £0 (£150) (£150) High certain Some certa	Yr 2 2024/25 £0 £0 (£150) nty on figures and pronty on figures an	Yr 3 2025/26 £0 £0 (£150) ject delivery oject delivery	ed
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £0 (£150) (£150) High certain Some certa	Yr 2 2024/25 £0 £0 (£150) nty on figures and pronty on figures an	Yr 3 2025/26 £0 £0 (£150) ject delivery oject delivery	ed
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £0 (£150) (£150) High certain Some certa	Yr 2 2024/25 £0 £0 (£150) nty on figures and pronty on figures an	Yr 3 2025/26 £0 £0 (£150) ject delivery oject delivery	ed
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats,	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £0 (£150) (£150) High certain Some certa	Yr 2 2024/25 £0 £0 (£150) nty on figures and pronty on figures an	Yr 3 2025/26 £0 £0 (£150) ject delivery oject delivery	ed
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green	£0 Yr 1 2023/24 £0 (£150) High certair Some certair Low certair	Yr 2 2024/25 £0 £0 (£150) Anty on figures and producty on figures and product	Yr 3 2025/26 £0 £0 (£150) ject delivery oject delivery	
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Assistant Director	Expenditure Income Green Amber Red Green	£0 Yr 1 2023/24 £0 (£150) High certair Some certair Low certair	Yr 2 2024/25 £0 £0 (£150) Anty on figures and production of figures and production of figures and production of figures and production of Procurement, Color Cadle - Assistant Di	Yr 3 2025/26 £0 £0 £0 ject delivery oject delivery lect delivery lect delivery lect delivery	
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Expenditure Income Green Amber Red Green	£0 Yr 1 2023/24 £0 (£150) High certair Some certar Low certair Graham Graham E	Yr 2 2024/25 £0 £0 (£150) Anty on figures and producty of figures and producty on figures and producty of figures and producty on figures and producty of figures and producty on figures and producty on figures and producty of figures and product	Yr 3 2025/26 £0 £0 £0 (£150) ject delivery ect delivery lect delivery rect delivery ect delivery ect delivery	

RA.R6	Revenue		= 0 = 0: = 1 00 .			
Directorate			Resources and As	sets		
Business Case Details						
Business Case Type	Savin		ermanent reduction in e	xpenditure or increas	e in income budget	
Business Case Name		Increased income t	rom colleciton improv	ements (Collection	Fund)	
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Further improvements in Council Tax collection has enbaled an increaed contribution from the Collection Fund					
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	The Collections team Collection Fund.	continues to develor	o improved collection i	evels which allow a	further contribution from the	
Supporting Evidence / Trend Analysis / Business Case ref	Collection levels are o	currently amongst hig	thest performance in o	country		
Impact if bid not successful / Options for mitigations	Collection fund will de	velop an increased l	palance			
Preparedness for implementation of savings						
implementation of savings	,	2022/23 (£125,000) Yr 1	Yr 2	Yr 3	_	
implementation of savings Finance Information Total Budget for Activity Amount needed per	/ Expenditure	(£125,000)	Yr 2 2024/25 £0	Yr 3 2025/26 £0		
implementation of savings Finance Information Total Budget for Activity		(£125,000) Yr 1 2023/24	2024/25	2025/26		
implementation of savings Finance Information Total Budget for Activity Amount needed per year	Expenditure	(£125,000) Yr 1 2023/24 £0	2024/25 £0	2025/26 £0		
implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from	Expenditure	(£125,000) Yr 1 2023/24 £0 (£300) (£300) High certain Some certain	£0 £0	£0 £0 £0 (£300) oject delivery		
implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	(£125,000) Yr 1 2023/24 £0 (£300) (£300) High certain Some certain	£0 £0 £0 (£300) ty on figures and printy of the figures and printy on figures and printy of the figures and	£0 £0 £0 (£300) oject delivery		
implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red Green There is a risk from	(£125,000) Yr 1 2023/24 £0 (£300) (£300) High certain Some certain Low certain	£0 £0 (£300) ty on figures and proty on figures an	£00 £0 (£300) oject delivery roject delivery oject delivery	e more difficult. Monthly	
implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Green There is a risk from monitoring is in place	(£125,000) Yr 1 2023/24 £0 (£300) (£300) High certain Some certain Low certain	£0 £0 (£300) ty on figures and proty on figures an	£00 £0 (£300) oject delivery roject delivery oject delivery		
implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding	Expenditure Income Green Amber Red Green There is a risk from monitoring is in place	(£125,000) Yr 1 2023/24 £0 (£300) (£300) High certain Some certain Low certain	£0 £0 (£300) ty on figures and proty on figures an	£00 £0 (£300) oject delivery roject delivery oject delivery		
implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green There is a risk from monitoring is in place	(£125,000) Yr 1 2023/24 £0 (£300) (£300) High certain Some certain Low certain	£0 £0 (£300) ty on figures and proty on figures an	£00 £0 (£300) oject delivery roject delivery oject delivery		
implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Expenditure Income Green Amber Red Green There is a risk from monitoring is in place	(£125,000) Yr 1 2023/24 £0 (£300) High certain Some certain Low certain the current cost of the in order to identification of the interval of the cost of	£0 £0 (£300) Ity on figures and property of figures and property on figures and property on figures and property of figures a	£00 £0 (£300) oject delivery roject delivery oject delivery significant will become and activity alignificant will be	ned with cost of living	
implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	Expenditure Income Green Amber Red Green There is a risk from monitoring is in place support	(£125,000) Yr 1 2023/24 £0 (£300) High certain Some certain Low certain the current cost of ee in order to identifi	£0 £0 (£300) Ity on figures and proty on figures a	£00 £0 £0 (£300) oject delivery oject delivery oject delivery and activity aligned me and Assessm frector Finance	ned with cost of living	

RA.R7	Revenue	Budget Sett	ing 2023/24 to 2	025/26	
Directorate			Resources and Ass	ets	
Business Case Details					
Business Case Type	Savin		Permanent reduction in ex	penditure or increase in inco	ome budget
Business Case Name		-	Freasury Management F	Review	
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	increased in interest r	ates		and lending arrangemen	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)		erm and longer-ter	m. This aligned to the o	ise the opportunity from o urrent increase in interest	
Supporting Evidence / Trend Analysis / Business Case ref	Forecast is based on	trend information a	nd external SMEt foreca	isting	
Impact if bid not successful / Options for mitigations					
Preparedness for implementation of savings	These savings are alr understand any furthe		he service will continue	to work with its external s	pecialists to
Finance Information					
T. (.) D (2022/23 £8,070			
Total Budget for Activity	/	£6,070			
		Yr 1	Yr 2	Yr 3	
Amount needed nee	Expenditure	2023/24 £0	2024/25 £0	2025/26 £0	
Amount needed per year	Income	(£250)	£0	£0	
Cumulative movement from 22/23 budget		(£250)	(£250)	(£250)	
	-		_		
RAG Status (Certainty around financial request	Green Amber		inty on figures and pro ainty on figures and pr		
and project delivery)	Red		nty on figures and pro		
	0	1			
Select "RAG Status"	Green				
Select "RAG Status" Comments regarding RAG Status		livery with monito	ring and forecasting υ	nder review	
Comments regarding RAG Status		livery with monito	ring and forecasting u	nder review	
Comments regarding		livery with monito	ring and forecasting ι	nder review	
Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats,		livery with monito	ring and forecasting υ	nder review	
Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)		•	ring and forecasting u		
Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	This is already in de	Mark Tho		porate Finance	
Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	This is already in de	Mark Tho Graham Graham E	ompson - Head of Cor	porate Finance ector Finance porate Services	

	Revenue	e Budget Set	ting 2023/24 to	2025/26	
Directorate			Resources and As	ssets	
Business Case Details					
Business Case Type	Savin		Permanent reduction in ex	penditure or increase	in income budget
Business Case Name		R	evenues and Benefits A	Automation	
Description	A number of currently	manual processes	could be automated a	nd provided throug	h a self-serve online service
Inc. (Reason. i.e. Demand / Legislative / Discretionary)		·			
					n added together) to cover tomated £47,953 saving &
Description of Bid					ds. However the service – the documents still have to
Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	payment plans for sur	nmonses/liability o	en access in special ar rder debt so this an are 4 & 10% £11,988 savin	a to explore (await	allows the customer to set up ing quotation) 4 FTE
Districtionary		yed full time to do	the remainder of these		mall percentage is automated ally – if fully automated a
Supporting Evidence / Trend Analysis / Business Case ref	assumptions based or	n detailed resource	and process analysis.		
Impact if bid not	continue to require ad	ditional resources/	costs to faacilitate man	ual process and co	ontrols
successful / Options for mitigations					
for mitigations Preparedness for implementation of	The service is ready to available and to work		ne services but will nee	ed the appropriate	on-line services to be made
Freparedness for implementation of savings		effectively	ne services but will ned	the appropriate	
Preparedness for implementation of savings	available and to work		ne services but will nee	ed the appropriate	
Preparedness for implementation of savings	available and to work	2022/23 £850			
Preparedness for implementation of savings	available and to work	effectively	ne services but will nee Yr 2 2024/25	Yr 3	
Freparedness for implementation of savings Finance Information Otal Budget for Activit Amount needed per	available and to work	2022/23 £850 Yr 1	Yr 2	Yr 3	
for mitigations Preparedness for implementation of savings Finance Information Otal Budget for Activit	available and to work	2022/23 £850 Yr 1 2023/24	Yr 2 2024/25	Yr 3 2025/26	
Freparedness for implementation of savings Finance Information Otal Budget for Activit Amount needed per	y Expenditure	2022/23 £850 Yr 1 2023/24 (£50)	Yr 2 2024/25 (£50)	Yr 3 2025/26 £0	
Freparedness for implementation of savings Finance Information Otal Budget for Activit Amount needed per year Cumulative movement from 22/23 budget	y Expenditure	2022/23 £850 Yr 1 2023/24 (£50) £0	Yr 2 2024/25 (£50) £0	Yr 3 2025/26 £0 £0 (£100)	
Preparedness for implementation of savings Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	y Expenditure Income Green Amber	2022/23 £850 Yr 1 2023/24 (£50) £0 (£50) High certain	Yr 2 2024/25 (£50) £0 (£100) htty on figures and pronty on figure	Yr 3 2025/26 £0 £0 (£100) oject delivery oject delivery	
Preparedness for implementation of savings Finance Information Otal Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red	2022/23 £850 Yr 1 2023/24 (£50) £0 (£50) High certain	Yr 2 2024/25 (£50) £0 (£100) htty on figures and pro-	Yr 3 2025/26 £0 £0 (£100) oject delivery oject delivery	
Preparedness for implementation of savings Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	y Expenditure Income Green Amber	2022/23 £850 Yr 1 2023/24 (£50) £0 (£50) High certain	Yr 2 2024/25 (£50) £0 (£100) htty on figures and pronty on figure	Yr 3 2025/26 £0 £0 (£100) oject delivery oject delivery	
Preparedness for implementation of savings Finance Information Otal Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status"	Expenditure Income Green Amber Red Amber	2022/23 £850 Yr 1 2023/24 (£50) £0 (£50) High certain Some certain	Yr 2 2024/25 (£50) £0 (£100) htty on figures and pronty on figure	Yr 3 2025/26 £0 £0 (£100) oject delivery oject delivery oject delivery	on-line services to be made
Preparedness for implementation of savings Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Amber	2022/23 £850 Yr 1 2023/24 (£50) £0 (£50) High certain Some certain	Yr 2 2024/25 (£50) £0 (£100) htty on figures and pronty on figure	Yr 3 2025/26 £0 £0 (£100) oject delivery oject delivery oject delivery	on-line services to be made
Preparedness for implementation of savings Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats,	Expenditure Income Green Amber Red Amber	2022/23 £850 Yr 1 2023/24 (£50) £0 (£50) High certain Some certain	Yr 2 2024/25 (£50) £0 (£100) htty on figures and pronty on figure	Yr 3 2025/26 £0 £0 (£100) oject delivery oject delivery oject delivery	on-line services to be made
Preparedness for implementation of savings Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Amber	2022/23 £850 Yr 1 2023/24 (£50) £0 (£50) High certain Some certain	Yr 2 2024/25 (£50) £0 (£100) htty on figures and pronty on figure	Yr 3 2025/26 £0 £0 (£100) oject delivery oject delivery oject delivery	on-line services to be made
Preparedness for implementation of savings Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Amber	2022/23 £850 Yr 1 2023/24 (£50) £0 (£50) High certain Some certain Low certain	Yr 2 2024/25 (£50) £0 (£100) htty on figures and pronty on figure	Yr 3 2025/26 £0 £0 (£100) Diject delivery roject delivery poject delivery of changes is	on-line services to be made
Preparedness for implementation of savings Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	y Expenditure Income Green Amber Red Amber	2022/23 £850 Yr 1 2023/24 (£50) £0 (£50) High certain Some certain Low certain Andrew Kupus Grahar	Yr 2 2024/25 (£50) £0 (£100) Inty on figures and pronty on figure	Yr 3 2025/26 £0 £0 (£100) Deject delivery roject delivery poject delivery poject delivery poject delivery poject delivery poject delivery point of changes is proposed to the control of	pon-line services to be made

RA.R9	Revenue	Budget Setti	ng 2023/24 to 2	025/26	
Directorate			Resources and Ass	sets	
Business Case Details			1100001000 0110 100	70.0	
Business Case Type	Savino		Permanent reduction in ex	spenditure or increas	se in income budget
		-			
Business Case Name	Inc	creased court costs	- council tax and busir	ness rates(Collection	on Fund)
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	colleciton costs - Cour	ncil Tax and Busine	to pay - but who do no ss Rates £55 to £85 an		incur the council addn pectively
	Increasing Court Cost	ts:			
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	to pay, but chose not to funds where costs are for council tax and bus	to. Whilst it is critic e incurred through w siness rates to ensu crease will need to b	al to support those una illfull non-payment. If are the costs of such co	able to pay, it is als t is therefore propo olleciton activity is	and businesses who are able so critical to protect public seed to increase court fees propoerly covered by willfull ated that costs are relevant
Supporting Evidence / Trend Analysis / Business Case ref	detailed cost analysis demonstrated to the c		en to ensure proposed	cost levels are ap	propriate and can be
Impact if bid not successful / Options	additional costs will be	bourne from gene	ral fund budgets, impa	cting other key ser	vices
for mitigations					
	increases would have	to be agreed with t	he Courts		
Preparedness for implementation of savings		2022/23	he Courts		
for mitigations Preparedness for implementation of savings			Yr 2 2024/25	Yr 3 2025/26	
for mitigations Preparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per		2022/23 (£271) Yr 1	Yr 2		
for mitigations Preparedness for implementation of savings Finance Information Total Budget for Activity	, [2022/23 (£271) Yr 1 2023/24	Yr 2 2024/25	2025/26	
for mitigations Preparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per	Expenditure	2022/23 (£271) Yr 1 2023/24	Yr 2 2024/25 £0	2025/26 £0	
Freparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget	Expenditure Income	2022/23 (£271) Yr 1 2023/24 £0 (£90)	Yr 2 2024/25 £0 £0 (£90)	£0 £0 (£90)	
for mitigations Preparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement	Expenditure	2022/23 (£271) Yr 1 2023/24 £0 (£90) (£90) High certair Some certai	Yr 2 2024/25 £0 £0	£0 £0 £0 (£90) ject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	2022/23 (£271) Yr 1 2023/24 £0 (£90) (£90) High certair Some certai	Yr 2 2024/25 £0 £0 £0 (£90) Intro on figures and pronounty of the figure and pr	£0 £0 £0 (£90) ject delivery	
Freparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red Green	2022/23 (£271) Yr 1 2023/24 £0 (£90) (£90) High certain Some certain Low certain	Yr 2 2024/25 £0 £0 (£90) htty on figures and pronty on figures and protty on figures an	£0 £0 (£90) ject delivery ject delivery	n, including engagement
Freparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding	Expenditure Income Green Amber Red Green analysis is complete	2022/23 (£271) Yr 1 2023/24 £0 (£90) (£90) High certain Some certain Low certain	Yr 2 2024/25 £0 £0 (£90) htty on figures and pronty on figures and protty on figures an	£0 £0 (£90) ject delivery ject delivery	n, including engagement
Freparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Green analysis is complete	2022/23 (£271) Yr 1 2023/24 £0 (£90) (£90) High certain Some certain Low certain	Yr 2 2024/25 £0 £0 (£90) htty on figures and pronty on figures and protty on figures an	£0 £0 (£90) ject delivery ject delivery	n, including engagement
Freparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, demand stats,	Expenditure Income Green Amber Red Green analysis is complete	2022/23 (£271) Yr 1 2023/24 £0 (£90) (£90) High certain Some certain Low certain	Yr 2 2024/25 £0 £0 (£90) htty on figures and pronty on figures and protty on figures an	£0 £0 (£90) ject delivery ject delivery	n, including engagement
Freparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Green Amber Red Green analysis is complete with the courts	2022/23 (£271) Yr 1 2023/24 £0 (£90) High certain Some certain Low certain	Yr 2 2024/25 £0 £0 (£90) htty on figures and pronty on figures and protty on figures an	£0 £0 (£90) ject delivery ject delivery ect delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	Green Amber Red Green analysis is complete with the courts	2022/23 (£271) Yr 1 2023/24 £0 (£90) High certain Some certain Low certain	Yr 2 2024/25 £0 £0 (£90) Inty on figures and producty	£0 £0 £0 (£90) ject delivery ject delivery extra delivery extra delivery	
Freparedness for implementation of savings Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Green Amber Red Green analysis is complete with the courts	2022/23 (£271) Yr 1 2023/24 £0 (£90) High certain Some certain Low certain Low certain	Yr 2 2024/25 £0 £0 (£90) Inty on figures and producty	£0 £0 £0 (£90) ject delivery ject delivery extra delivery extra delivery extra delivery extra delivery extra delivery	

	Revenue l	Budget Setting	2023/24 to 20	23/20	
Directorate		F	Resources and Asse	ts	
Business Case Details					
		Pe	ermanent increase in exp	penditure or reduction in inco	ome budget
Business Case Type	Grov	vth			
Business Case Name		Carniv	ral Hub Estates Manaç	gement	
Description	Carnival Hub Externa	al Areas Estates Mana	gement		
Inc. (Reason. i.e. Demand / Legislative / Discretionary)					
Description of				of the Carnival Hub. Now oing management of the	
Bid	the Carnival Hub, inc	luding cleaning public	areas, emptying bins	and maintenance of land	scaping areas.
nc. (Reason for Bid i.e. Demand / Legislative /				and lack of maintenance or 's investment in this area.	
Discretionary)					
				eed with Place & Growth.	
Supporting Evidence / Trend Analysis /	will be providing quot	e tor works and under	takıng works on behal	f of Commercial Property	
Business Case ref					
Immed if his to a				ely then there is a risk of	
Impact if bid not successful / Options			lure to maintain capita undermine the investn	I assets appropriately meaners nent made to date.	ans they may
for mitigations	·				
Additional comments	The construction of the	ne Carnival Hub came	in under budget (cap	ital).	
Finance Information		2022/23 £0 Yr 1	in under budget (cap	Yr 3	
Finance Information		2022/23		<u>, </u>	
Finance Information Total Budget for Activity Amount needed per	Expenditure	2022/23 £0 Yr 1 2023/24 £50	Yr 2 2024/25 £0	Yr 3 2025/26 £0	
Finance Information Total Budget for Activity	<u>, </u>	2022/23 £0 Yr 1 2023/24	Yr 2 2024/25	Yr 3 2025/26	
Finance Information Fotal Budget for Activity Amount needed per year	Expenditure	2022/23 £0 Yr 1 2023/24 £50	Yr 2 2024/25 £0	Yr 3 2025/26 £0	
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	Expenditure Income	2022/23	Yr 2 2024/25 £0 £0 £50 y on figures and pro	Yr 3 2025/26 £0 £0 £50 ject delivery	
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income	2022/23	Yr 2 2024/25 £0 £0	Yr 3 2025/26 £0 £0 £50 ject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	Expenditure Income Green Amber	2022/23	Yr 2 2024/25 £0 £0 £50 sy on figures and prosty on figures and p	Yr 3 2025/26 £0 £0 £50 ject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status"	Expenditure Income Green Amber Red Green	2022/23	Yr 2 2024/25 £0 £0 £50 sy on figures and proy on figures and proy y on figures and proy	Yr 3 2025/26 £0 £0 £50 ject delivery	has been
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red Green	2022/23	Yr 2 2024/25 £0 £0 £50 sy on figures and proy on figures and proy y on figures and proy	Yr 3 2025/26 £0 £0 £50 ject delivery ject delivery	has been
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Green Asset has been cor	2022/23	Yr 2 2024/25 £0 £0 £50 sy on figures and proy on figures and proy y on figures and proy	Yr 3 2025/26 £0 £0 £50 ject delivery ject delivery	has been
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Green Asset has been corengaged to provide	2022/23 E0 Yr 1 2023/24 £50 £0 £50 High certain Some certain Low certaint	Yr 2 2024/25 £0 £0 £50 sy on figures and proty on figures and proy on figures and p	Yr 3 2025/26 £0 £0 £50 ject delivery ject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking	Expenditure Income Green Amber Red Green Asset has been corengaged to provide	2022/23 E0 Yr 1 2023/24 £50 £0 £50 High certain Some certain Low certaint	Yr 2 2024/25 £0 £0 £50 sy on figures and proty on figures and proy on figures and p	Yr 3 2025/26 £0 £0 £50 ject delivery ject delivery lect delivery vider (Place & Growth)	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost,	Expenditure Income Green Amber Red Green Asset has been corengaged to provide	2022/23 E0 Yr 1 2023/24 £50 £0 £50 High certain Some certain Low certaint	Yr 2 2024/25 £0 £0 £50 sy on figures and proty on figures and proy on figures and p	Yr 3 2025/26 £0 £0 £50 ject delivery ject delivery lect delivery vider (Place & Growth)	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking	Expenditure Income Green Amber Red Green Asset has been corengaged to provide	2022/23 E0 Yr 1 2023/24 £50 £0 £50 High certain Some certain Low certaint	Yr 2 2024/25 £0 £0 £50 sy on figures and proty on figures and proy on figures and p	Yr 3 2025/26 £0 £0 £50 ject delivery ject delivery lect delivery vider (Place & Growth)	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green Asset has been corengaged to provide	2022/23 E0 Yr 1 2023/24 £50 £0 £50 High certain Some certain Low certaint	Yr 2 2024/25 £0 £0 £50 sy on figures and proty on figures and proy on figures and p	Yr 3 2025/26 £0 £0 £50 ject delivery ject delivery lect delivery vider (Place & Growth)	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats,	Expenditure Income Green Amber Red Green Asset has been corengaged to provide Service provider (P	2022/23 £0 Yr 1 2023/24 £50 £0 £50 High certaint Some certaint Low certaint Instructed and is oper costs and service.	Yr 2 2024/25 £0 £0 £50 sy on figures and proty on figures and proy on figures and p	Yr 3 2025/26 £0 £0 £50 ject delivery oject delivery iect delivery vider (Place & Growth)	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green Asset has been cor engaged to provide Service provider (P	2022/23 £0 Yr 1 2023/24 £50 £0 £50 High certaint Some certaint Low certaint Instructed and is opercosts and service.	Yr 2 2024/25 £0 £0 £50 sy on figures and proving your figures and you	Yr 3 2025/26 £0 £0 £50 ject delivery oject delivery oject delivery wider (Place & Growth) povide costs and service	

RA.R11	Revenue	buuget Settii	ig 2023/24 to 20				
Directorate			Resources and Asse	ets			
Business Case Details							
Business Case Type	Grow		Permanent increase in ex	penditure or reduction	n in income budget		
Business Case Name		Salary funding pre	essure from cost of abo	ortive feasibility wor	ks		
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Funding pressure, ind	cluding on salaries,	from cost of abortive for	easibility works			
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Commercial Property	The first stage of capital projects is feasbility work, which can include consultancy services and Commercial Property staff costs (charged as a cost to the project). If capital projects do not come to fruition, the feasibility costs incurred are charged to the revenue budget, as per accounting regulations.					
Supporting Evidence / Trend Analysis / Business Case ref	Review of captial pro	gramme and aborti	ve feasibility cost regul	ations within financ	ce		
Impact if bid not successful / Options for mitigations	the salary funding ga Commercial Property finanical resource for	p and abortive feas could be undertake projects or less sta adopted increases	in scope and/or value	further review for a in reduced service then there would b	dditional budget within provision as less		
			voluance of abortive re	easibility costs.			
Additional comments	n/a		voluance of aboutive re	easibility costs.			
Finance Information		2022/23	volunice of aboutive is	assibility costs.			
Finance Information		2022/23 £571 Yr 1	Yr 2	Yr3			
Finance Information		2022/23 £571		·			
Finance Information	y	2022/23 £571 Yr 1 2023/24	Yr 2 2024/25	Yr 3 2025/26			
Finance Information Fotal Budget for Activity Amount needed per	y Expenditure	2022/23 £571 Yr 1 2023/24 £150	Yr 2 2024/25 £0	Yr 3 2025/26 £0			
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	y Expenditure	2022/23 £571 Yr 1 2023/24 £150 £0 £150 High certai Some certai	Yr 2 2024/25 £0 £0	Yr 3 2025/26 £0 £0 £150 bject delivery			
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	2022/23 £571 Yr 1 2023/24 £150 £0 £150 High certai Some certai	Yr 2 2024/25 £0 £0 £150 htty on figures and pronty on figures and	Yr 3 2025/26 £0 £0 £150 bject delivery			
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red Green	2022/23 £571 Yr 1 2023/24 £150 £0 £150 High certai Some certai Low certain	Yr 2 2024/25 £0 £0 £150 htty on figures and pronty on figures and	Yr 3 2025/26 £0 £0 £150 oject delivery oject delivery	/ costs has arisen,		
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Green Certainty on figures	2022/23	Yr 2 2024/25 £0 £0 £150 htty on figures and pronty on figures and protty on figures and	Yr 3 2025/26 £0 £0 £150 oject delivery oject delivery	v costs has arisen,		
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Green	2022/23	Yr 2 2024/25 £0 £0 £150 htty on figures and pronty on figures and protty on figures and	Yr 3 2025/26 £0 £0 £150 oject delivery oject delivery	y costs has arisen,		
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green Certainty on figures	2022/23	Yr 2 2024/25 £0 £0 £150 htty on figures and pronty on figures and protty on figures and	Yr 3 2025/26 £0 £0 £150 oject delivery oject delivery	y costs has arisen,		
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green Certainty on figures	2022/23 £571 Yr 1 2023/24 £150 £0 £150 High certain Some certain Low certain as as detailed proje	Yr 2 2024/25 £0 £0 £150 htty on figures and pronty on figures and protty on figures and	Yr 3 2025/26 £0 £0 £150 Dject delivery oject delivery oject delivery aborted feasibility			
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	Expenditure Income Green Amber Red Green Certainty on figures	2022/23 £571 Yr 1 2023/24 £150 £0 £150 High certain Some certain Low certain s as detailed proje as for aborted feat	Yr 2 2024/25 £0 £0 £150 enty on figures and pronty on figures and protocolor of salaries and protocolor of salaries and solitity costs	Yr 3 2025/26 £0 £0 £150 Diject delivery oject delivery oject delivery aborted feasibility	ty		

RA.R12	Revenue Budget Setting 2023/24 to 2025/26						
Directorate	Resources and Assets	\neg					
Business Case Details	,100031,000 4114,7100310	_					
Business Case Type	Permanent increase in expenditure or reduction in income budget Growth						
Business Case Name	Sport and Leisure income generation	\neg					
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Growth bid for unachievable income generation						
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Unachievable income from Cantley Events field due to no Christmas market being run each year with an estimated income, also not installing the Outdoor gyms at present due to lack of demand. The event field is als weather dependant and floods the majority of the time, and again limited power supply for any commercial hirer.						
Supporting Evidence / Trend Analysis / Business Case ref	The commercial team have had a look at the outdoor gyms and need to do more financial viability on the outdoor before we purchase the equipment, a full business case will need to be undertaken.	or					
Impact if bid not successful / Options for mitigations	Financial budget targets not met, income targets still unachievable will have a budget shortfall						
Additional comments	n/a						
Finance Information		_					
Total Budget for Activity	2022/23 y (£1,482)						
	Yr 1 Yr 2 Yr 3 2023/24 2024/25 2025/26						
Amount needed per	Expenditure £0 £0						
year	Income £150						
Cumulative movement from 22/23 budget	£150 £150 £150						
RAG Status (Certainty	Green High certainty on figures and project delivery						
around financial request and project delivery)	Amber Some certainty on figures and project delivery Red Low certainty on figures and project delivery						
Select "RAG Status"	Green						
Comments regarding RAG Status	various activities continue to be undertaken to minimisenegative budget impact						
Benchmarking		_					
Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)							
Sign Off							
Service Manager	Peter Kilkenny - Interim Head of Leisure Services	\neg					
Assistant Director		\exists					
		\neg					
Director	Graham Ebers - Director of Corporate Services	┙					

	Revenue	Budget Setti	ng 2023/24 to 2	025/26
Directorate			Resources and Ass	sets
Business Case Details				
		F	Permanent increase in ex	xpenditure or reduction in income budget
Business Case Type	Grov	vth		
Business Case Name		Additional o	demand on Council Ta	x Relief scheme
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Costs to reflect additi	ional pressures from	Council Tax Relief sch	neme - due to cost of living pressures
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	with UC increases - be spend will be greater	pased on CPI). The than the current buck neme and increases	current forecast allowing Iget. Growth will allow	and other inflationary pressures (laterly in li ng for expected increases means overall us to continue to provide critical support acted council tax increases and increased
Supporting Evidence / Trend Analysis / Business Case ref	n/a			
Impact if bid not successful / Options for mitigations				uire a formal consultation process) that wo led to those meeting the current scheme
Additional comments	n/a			
Finance Information		2022/23		
Total Budget for Activit	у	£4,300		
		Yr 1	Yr 2	Yr 3
Amount needed per	Expenditure	Yr 1 2023/24 £100	Yr 2 2024/25 £0	Yr 3 2025/26 £0
Amount needed per year	Expenditure Income	2023/24	2024/25	2025/26
•	-	2023/24 £100	2024/25 £0	2025/26 £0
year Cumulative movement	-	£100 £0	2024/25 £0 £0	£0 £0 £0
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Income Green Amber	£100 £0 £100 High certain Some certai	£00 £100 £100 Entry on figures and printly	£100 coject delivery roject delivery
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Income Green Amber Red	£100 £0 £100 High certain Some certai	£100 £100 £100 £100	£100 coject delivery roject delivery
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Income Green Amber	£100 £0 £100 High certain Some certai	£00 £100 £100 Entry on figures and printly	£100 coject delivery roject delivery
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Green Amber Red Amber	£100 £0 £100 High certair Some certair Low certain	£100 £100 £100 £100 anty on figures and property of figures and property on figures and property of figures and property o	£100 £100 oject delivery roject delivery oject delivery seload information to understand
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding	Green Amber Red Amber	£100 £0 £100 High certair Some certair Low certain	£100 £100 £100 Anty on figures and property of the figures	£100 £100 oject delivery roject delivery oject delivery seload information to understand
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Green Amber Red Amber	£100 £0 £100 High certair Some certair Low certain	£100 £100 £100 Anty on figures and property of the figures	£100 £100 oject delivery roject delivery oject delivery seload information to understand
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats,	Green Amber Red Amber	£100 £0 £100 High certair Some certair Low certain	£100 £100 £100 Anty on figures and property of the figures	£100 £100 oject delivery roject delivery oject delivery seload information to understand
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	Green Amber Red Amber we will continue to demand and contin	£100 £0 £100 High certain Some certain Low certain run forecast figure nuing pressures fro	£100 £100 £100 £100 Anty on figures and property of	£100 £100 oject delivery roject delivery oject delivery seload information to understand
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Green Amber Red Amber we will continue to demand and contin	£100 £100 £100 High certain Some certain Low certain run forecast figure nuing pressures fro	£100 £100 £100 £100 Anty on figures and property of	£100 £100 oject delivery roject delivery oject delivery seload information to understand acts
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Green Amber Red Amber we will continue to demand and contin	£100 £100 £100 High certain Some certain Low certain In the forecast figure run forecast figure ruing pressures from the forecast figure run forec	£100 £100 £100 £100 Anty on figures and protection of figures and p	£100 £100 ioject delivery roject delivery oject delivery oject delivery seload information to understand acts ne and Assessments ector Finance

	Revenue	Budget Setti	ng 2023/24 to 20	<u>25/26</u>	
Directorate			Resources and Asse	ets	
Business Case Details					
Business Case Type	Grow		Permanent increase in exp	enditure or reduction	in income budget
Business Case Name			Insurance Premiums	i	
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	are increasing.	•	ssets and for our public	. ,	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	are increasing; the m premium rates rising the costs, but there is	arket for local authorsignificantly. This has a need to re-set the	ssets and for our public ority business has exper as been contained year e budget to a sustainab lequately insured with th	ienced a high degre on year by negotiati le level with a growt	ee of volatility with ion and by absorbing th bid to ensure the
Supporting Evidence / Trend Analysis / Business Case ref	This is based on the with the budget.	evidence of the £15	0,000 pressure on the 2	2022/'23 actual cost	of insurance compared
Impact if bid not successful / Options for mitigations	The level of insurance will not be able to be		have to be adjusted on ard.	a risk based approa	ach. Some assets/risks
Additional comments	obtain the best deals	available in a volati	an 10 years, with costs le and limited insurance		
		buaget now needs t	o be re-set as a result o		pressures.
Finance Information		2022/23	o be re-set as a result c		pressures.
Finance Information		2022/23 £330 Yr 1	Yr 2	of external financial	pressures.
Finance Information Total Budget for Activity	/ Expenditure	2022/23 £330		f external financial	pressures.
Finance Information		2022/23 £330 Yr 1 2023/24	Yr 2 2024/25	Yr 3	pressures.
Finance Information Total Budget for Activity Amount needed per	Expenditure	2022/23 £330 Yr 1 2023/24 £150	Yr 2 2024/25 £0	Yr 3 2025/26 £0	pressures.
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement	Expenditure	2022/23 £330 Yr 1 2023/24 £150 £0	Yr 2 2024/25 £0 £0	Yr 3 2025/26 £0 £150	pressures.
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	2022/23 £330 Yr 1 2023/24 £150 £0 £150 High certai Some certa	Yr 2 2024/25 £0 £0 £150 nnty on figures and projection of figures and	Yr 3 2025/26 £0 £150 ject delivery	pressures.
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	Expenditure Income	2022/23 £330 Yr 1 2023/24 £150 £0 £150 High certai Some certa	Yr 2 2024/25 £0 £0 £150 nnty on figures and pro	Yr 3 2025/26 £0 £150 ject delivery	pressures.
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	2022/23 £330 Yr 1 2023/24 £150 £0 £150 High certai Some certa	Yr 2 2024/25 £0 £0 £150 nnty on figures and projection of figures and	Yr 3 2025/26 £0 £150 ject delivery	pressures.
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red Green	2022/23 £330 Yr 1 2023/24 £150 £0 High certai Some certa Low certai	Yr 2 2024/25 £0 £0 £150 nnty on figures and projection of figures and	Yr 3 2025/26 £0 £150 ject delivery ect delivery	pressures.
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Green	2022/23 £330 Yr 1 2023/24 £150 £0 High certai Some certa Low certai	Yr 2 2024/25 £0 £0 £150 nty on figures and prointy on figures and	Yr 3 2025/26 £0 £150 ject delivery ect delivery	pressures.
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, demand stats,	Expenditure Income Green Amber Red Green	2022/23 £330 Yr 1 2023/24 £150 £0 High certai Some certa Low certai	Yr 2 2024/25 £0 £0 £150 nty on figures and prointy on figures and	Yr 3 2025/26 £0 £150 ject delivery ect delivery	pressures.
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green	2022/23 £330 Yr 1 2023/24 £150 £0 High certai Some certa Low certai	Yr 2 2024/25 £0 £0 £150 nty on figures and prointy on figures and	Yr 3 2025/26 £0 £150 ject delivery ect delivery	pressures.
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green There is high certain	2022/23 £330 Yr 1 2023/24 £150 £0 £150 High certai Some certa Low certai	Yr 2 2024/25 £0 £0 £150 nty on figures and prointy on figures and	Yr 3 2025/26 £0 £150 ject delivery ject delivery ect delivery	pressures.
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	Expenditure Income Green Amber Red Green There is high certain	2022/23 £330 Yr 1 2023/24 £150 £0 £150 High certai Some certa Low certai	Yr 2 2024/25 £0 £0 £150 nty on figures and prointy on figures and p	Yr 3 2025/26 £0 £150 ject delivery oject delivery ect delivery	pressures.
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Expenditure Income Green Amber Red Green There is high certain	2022/23 £330 Yr 1 2023/24 £150 £0 £150 High certai Some certa Low certai	Yr 2 2024/25 £0 £0 £150 nty on figures and prointy on figures and p	Yr 3 2025/26 £0 £150 ject delivery oject delivery ect delivery ancurred.	pressures.

RA.R15	Revenue	Buaget Settii	ng 2023/24 to 20	020/20	
Directorate			Resources and Asse	ets	
Business Case Details					
Business Case Type	Grow		Permanent increase in ex	penditure or reduction i	n income budget
Business Case Name			Governance salaries	S	
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Bid addresses historic	cal underfunding of	the salary costs of post	s in Governance Ser	vices.
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	(Monitoring Officer) as	nd Strategic Develo	inding of posts in Gover pment & Commercialiss the Monitoring Officer to	ation post. The consti	tution refers to the
Supporting Evidence / Trend Analysis / Business Case ref					
Impact if bid not successful / Options for mitigations	including Electoral Re	eview, Business Inte g. The post also sup	s project and technical s lligence Organisational ports bidding and comn l audit.	Foundation program	me, risk management
Additional comments	Redundancy costs ma	ay be incurred shou	ld this bid not be taken	forward.	
Additional comments	Redundancy costs m		ld this bid not be taken	forward.	
Finance Information		2022/23	ld this bid not be taken	forward.	
Finance Information		2022/23 £287 Yr 1	Yr 2	Yr 3	
Finance Information	y	2022/23 £287 Yr 1 2023/24	Yr 2 2024/25	Yr 3 2025/26	
Finance Information	y Expenditure	2022/23 £287 Yr 1 2023/24 £93	Yr 2 2024/25 £0	Yr 3 2025/26 £0	
Finance Information Fotal Budget for Activity Amount needed per	y	2022/23 £287 Yr 1 2023/24	Yr 2 2024/25	Yr 3 2025/26	
Finance Information Fotal Budget for Activity Amount needed per year	Expenditure Income	2022/23 £287 Yr 1 2023/24 £93	Yr 2 2024/25 £0	Yr 3 2025/26 £0	
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from	Expenditure Income	2022/23 £287 Yr 1 2023/24 £93 £0	Yr 2 2024/25 £0 £0	Yr 3 2025/26 £0 £0 £93	
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	Expenditure Income	2022/23 £287 Yr 1 2023/24 £93 £0 £93 High certai	Yr 2 2024/25 £0 £0 £93	Yr 3 2025/26 £0 £0 £93 Dject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	2022/23 £287 Yr 1 2023/24 £93 £0 £93 High certai	Yr 2 2024/25 £0 £0 £93 Inty on figures and prointy of the figure and prointy of the figure and prointy of the fig	Yr 3 2025/26 £0 £0 £93 Dject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red	2022/23 £287 Yr 1 2023/24 £93 £0 £93 High certai	Yr 2 2024/25 £0 £0 £93 Inty on figures and prointy of the figure and prointy of the figure and prointy of the fig	Yr 3 2025/26 £0 £0 £93 Dject delivery	
Finance Information Fotal Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red	2022/23 £287 Yr 1 2023/24 £93 £0 £93 High certai	Yr 2 2024/25 £0 £0 £93 Inty on figures and prointy of the figure and prointy of the figure and prointy of the fig	Yr 3 2025/26 £0 £0 £93 Dject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding	Expenditure Income Green Amber Red	2022/23 £287 Yr 1 2023/24 £93 £0 £93 High certai	Yr 2 2024/25 £0 £0 £93 Inty on figures and prointy of the figure and prointy on figures and prointy on figures an	Yr 3 2025/26 £0 £0 £93 Dject delivery	
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red	2022/23 £287 Yr 1 2023/24 £93 £0 £93 High certai	Yr 2 2024/25 £0 £0 £93 Inty on figures and prointy of the figure and prointy on figures and prointy on figures an	Yr 3 2025/26 £0 £0 £93 Dject delivery	
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green	2022/23 £287 Yr 1 2023/24 £93 £0 £93 High certai Some certa	Yr 2 2024/25 £0 £0 £93 Inty on figures and prointy of the figure and prointy on figures and prointy on figures an	Yr 3 2025/26 £0 £0 £93 Dject delivery Oject delivery Oject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green	2022/23 £287 Yr 1 2023/24 £93 £0 £93 High certai Some certa Low certaii	Yr 2 2024/25 £0 £0 £93 nty on figures and prointy on figures and pro	Yr 3 2025/26 £0 £0 £93 Dject delivery Oject delivery Oject delivery Stor Governance	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Expenditure Income Green Amber Red Green	2022/23	Yr 2 2024/25 £0 £0 £93 Inty on figures and prointy on figures and p	Yr 3 2025/26 £0 £93 Dject delivery Oject delivery Oject delivery Stor Governance	

Business Case Name Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description of Bid Inc. (Reason in or Bid Lagal Services Description Evidence) Description Evidence Description Evide		Revenue	Budget Settii	ng 2023/24 to 2	025/26	
Business Case Type Growth Legal Services Legal Service Herrity Legal Service Herrity Legal Service Herrity The shared legal service ended on 01 July 2021 and the financial benefits of a shared service likewing the doctors of the sample occurrency the backers of the sample save the new target of the savings involve removing the backers with an occurrency the backers where no external budgets exists within service areas). Legal Service Herrity Legal Service Herrity L	Directorate			Resources and Ass	ets	
Business Case Name Description of Bid Description o	isiness Case Details					
Business Case Name Description Inc. (Reason. i.e. Demand / Logislative / Discretionary) Description of Bid Inc. (Reason for Bid i.e. Demand / Logislative / Discretionary) Description of Bid Inc. (Reason for Bid i.e. Demand / Logislative / Discretionary) Description of Bid Inc. (Reason for Bid i.e. Demand / Logislative / Discretionary) Supporting Evidence / Trend Analysis / Business Case ref Impact if bid not successful / Options of successful / Options	Business Case Type	Grow		Permanent increase in ex	penditure or reduction in inc	come budget
Description of Bid Inc. (Reason I.e.) Description of Bid Inc. (Reason 16 Public Present Inc. (Reason 16 Public Present) Description of Bid Inc. (Reason 16 Public Present) Inc. (Reason 17 Bid Jepan 17 Bid Inc. (Reason 16 Public Present) Demand / Legislative / Discretionary) Description of Bid Inc. (Reason 16 Public	Business Case Name		_	Legal Services		
ended on 01 July 2021. The budget build for 2022/23 still shows income of £156k in to Workigham for Bid Inc. (Reason for Bid i.e.) Bornard / Legislative / Discretionary) Supporting Evidence / Trend Analysis / Business Case ref Impact if bid not successful / Options for mitigations for mitigations Impact if bid not successful / Options for mitigations Additional comments regarding reach other) The budget for legal services shows income of £156k from RBWM for 2022/23 and project delivery wear from the Council has agreed to each other). The budget for legal services shows income of £156k from RBWM for 2022/23 onwards. The actual is almost zero (consisting of only a small number of ongoing matters that each Council has agreed to each other). Finance Information Total Budget for Activity Expenditure £78 Income Expenditure £78 Income £00 £00 £00 £00 £00 £00 £00 £	Inc. (Reason. i.e. emand / Legislative /	egal Services				
Trend Analysis / Business Case ref	Description of Bid c. (Reason for Bid i.e. generated to be a control of the contr	ended on 01 July 202 Royal Borough of Wi ncome generated fro generated (being ser	21. The budget build ndsor & Maidenhead om RBWM and by co vices delivered acro	for 2022/23 still shows d. The service in 2022/ utting budget spends. I ss financial years) and	s income of £156k into W /23 has absorbed this inc However, the income car I the savings involve rem	okingham from the crease due to not continue to covinue to coving the balance
Impact if bid not successful / Options for mitigations one dedicated contracts lawyer (the most junior from the SLS). The Council is currently performing a workstream in relation to contracts renew that is unlikely to supported to the level it requires or alterni will lead to simply externalising the works. The budget for legal services shows income of £156k from RBWM for 2022/23 onwards. The actual is almost zero (consisting of only a small number of ongoing matters that each Council has agreed to each other). Finance Information	upporting Evidence / Trend Analysis /	ee attached budget				
Select "RAG Status" Green High certainty on figures and project delivery Red Low certainty on figures and project delivery Select "RAG Status" Green The legal budget will be balanced by either a growth £78 k or by not recruiting the contracts sol post. However, the Council budget will be adversely affected by the cost of external provision. Supporting benchmarking Supporting benchmarking The nominal blended hourly rate of the legal services is £78 per hour (based on cost and hour provided). Our legal framework (EM Lawshare) provides external legal provision of £120 to £2 Sign Off Service Manager Sean O Connor Sean O	Impact if bid not successful / Options	one dedicated contra workstream in relation	acts lawyer (the most n to contracts renew	t junior from the SLS). that is unlikely to supp	The Council is currently p	performing a
Total Budget for Activity E1,153 Yr 1 Yr 2 Yr 3 2023/24 Amount needed per year Income E0 Expenditure £78 £78 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	dditional comments	s almost zero (consis				
Amount needed per year Income £78 £0 £0 £0 Cumulative movement from 22/23 budget £78 £78 £78 £78 RAG Status (Certainty and project delivery) RAG Status (Certainty and project delivery) Red Low certainty on figures and project delivery Select "RAG Status" Comments regarding RAG Status The legal budget will be balanced by either a growth £78k or by not recruiting the contracts sol post. However, the Council budget will be adversely affected by the cost of external provision. Benchmarking Information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Sean O Connor	nance Information		2022/23			
Amount needed per year Income £78 £0 £0 £0 Cumulative movement from 22/23 budget £78 £78 £78 £78 RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Comments regarding RAG Status The legal budget will be balanced by either a growth £78k or by not recruiting the contracts sol post. However, the Council budget will be adversely affected by the cost of external provision. Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Expenditure £78 £0 £0 £0 £0 £0 £0 £0 £0 £0 £	tal Budget for Activity			Yr 2	Yr 3	
Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Red Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Comments regarding RAG Status The legal budget will be balanced by either a growth £78k or by not recruiting the contracts sol post. However, the Council budget will be adversely affected by the cost of external provision. Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) The nominal blended hourly rate of the legal services is £78 per hour (based on cost and hour provided). Our legal framework (EM Lawshare) provides external legal provision of £120 to £2 incomparison to LAs, etc) Sign Off Service Manager Sean O Connor			2023/24	2024/25	2025/26	
Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Red Status on figures and project delivery Red Low certainty on figures and project delivery Red Low certainty on figures and project delivery Red Low certainty on figures and project delivery Select "RAG Status" Comments regarding RAG Status The legal budget will be balanced by either a growth £78k or by not recruiting the contracts sol post. However, the Council budget will be adversely affected by the cost of external provision. Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) The nominal blended hourly rate of the legal services is £78 per hour (based on cost and hour provided). Our legal framework (EM Lawshare) provides external legal provision of £120 to £2 hour. Sign Off Service Manager Sean O Connor	Amount nos ded as	Expenditure	£78	£0	60	
RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status The legal budget will be balanced by either a growth £78k or by not recruiting the contracts sol post. However, the Council budget will be adversely affected by the cost of external provision. Benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Freen High certainty on figures and project delivery Low certainty on figures and project delivery Low certainty on figures and project delivery Some certainty on figures and project delivery Low certainty on fi						
Amber Some certainty on figures and project delivery Red Low certainty on figures and project delivery Select "RAG Status" Comments regarding RAG Status The legal budget will be balanced by either a growth £78k or by not recruiting the contracts sol post. However, the Council budget will be adversely affected by the cost of external provision. Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) The nominal blended hourly rate of the legal services is £78 per hour (based on cost and hour provided). Our legal framework (EM Lawshare) provides external legal provision of £120 to £2 hour. Sign Off Service Manager Sean O Connor			£0			
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Comments regarding RAG Status The legal budget will be balanced by either a growth £78k or by not recruiting the contracts sol post. However, the Council budget will be adversely affected by the cost of external provision. Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) The nominal blended hourly rate of the legal services is £78 per hour (based on cost and hour provided). Our legal framework (EM Lawshare) provides external legal provision of £120 to £2 hour. Sign Off Service Manager Sean O Connor	year Cumulative movement from 22/23 budget AG Status (Certainty round financial request	Income Green Amber	£78 High certair Some certai	£0 £78 Anty on figures and prointy of figures and prointy on figures and prointy of figure	£0 £78 sject delivery	
Comments regarding RAG Status post. However, the Council budget will be adversely affected by the cost of external provision. Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	year Cumulative movement from 22/23 budget AG Status (Certainty round financial request	Income Green Amber	£78 High certair Some certai	£0 £78 Anty on figures and prointy of figures and prointy on figures and prointy of figure	£0 £78 sject delivery	
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benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Service Manager Supporting provided). Our legal framework (EM Lawshare) provides external legal provision of £120 to £2 hour. Sign Off Sean O Connor	year Cumulative movement from 22/23 budget AG Status (Certainty round financial request and project delivery) Select "RAG Status"	Green Amber Red Green	£78 High certair Some certair Low certair	£0 £78 htty on figures and prointy on figure	£0 £78 sject delivery oject delivery ject delivery or by not recruiting the c	
Service Manager Sean O Connor	year Cumulative movement from 22/23 budget AG Status (Certainty ound financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Green Amber Red Green	£78 High certair Some certair Low certair	£0 £78 htty on figures and prointy on figure	£0 £78 sject delivery oject delivery ject delivery or by not recruiting the c	
	year Cumulative movement from 22/23 budget AG Status (Certainty round financial request and project delivery) Select "RAG Status" Comments regarding RAG Status enchmarking Supporting benchmarking information (Unit cost, demand stats,	Green Amber Red Green The legal budget will boost. However, the	£78 High certair Some certair Low certair I be balanced by e Council budget will	£0 £78 htty on figures and prointy on figure	£0 £78 sject delivery oject delivery ject delivery er by not recruiting the celeby the cost of externations and the celeby the cost of externations are per hour (based on co	al provision.
Assistant Director Andrew Moulton - Assistant Director Governance	year Cumulative movement from 22/23 budget AG Status (Certainty round financial request and project delivery) Select "RAG Status" Comments regarding RAG Status enchmarking Supporting benchmarking formation (Unit cost, demand stats, comparison to LAs, etc)	Green Amber Red Green The legal budget will boost. However, the	£78 High certair Some certair Low certair I be balanced by e Council budget will	£0 £78 htty on figures and prointy on figure	£0 £78 sject delivery oject delivery ject delivery er by not recruiting the celeby the cost of externations and the celeby the cost of externations are per hour (based on co	al provision.
	year Cumulative movement from 22/23 budget EAG Status (Certainty round financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Enchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) In Off	Green Amber Red Green The legal budget will boost. However, the	£78 High certair Some certair Low certair I be balanced by e Council budget will	£0 £78 htty on figures and prointy on figure	£0 £78 sject delivery oject delivery ject delivery er by not recruiting the celeby the cost of externations and the celeby the cost of externations are per hour (based on co	al provision.
Director Graham Ebers - Director of Corporate Services	year Cumulative movement from 22/23 budget AG Status (Certainty round financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Enchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) In Off Service Manager	Green Amber Red Green The legal budget will boost. However, the	£78 High certair Some certai Low certair Il be balanced by e Council budget will ad hourly rate of the	£0 £78 hty on figures and prointy on figures	£0 £78 siject delivery oject delivery oject delivery or by not recruiting the code by the cost of external graph per hour (based on code ternal legal provision of	al provision.

	Revenue	Budget Setti	ing 2023/24 to 2	2025/26	
Directorate			Resources and As	sets	
Business Case Details					
Business Case Type	Special				Positive figure for increasin e for reducing expenditure c
Business Case Name		Investment & Esta	tes property pressures	s from depressed ma	arket
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Investment property p	pressures (reduced	rental income, increas	ed costs) from depr	essed market.
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	contributed to difficult	letting conditions for cted, and vacant un	its increase costs for t	ty portfolio. Latest in	come projections are less
Supporting Evidence / Trend Analysis / Business Case ref	Lettings and investme	ent policies and dec	isions are informed by	industry specialists	(letting agents).
Impact if bid not successful / Options for mitigations	extent this will happer more aggressive lettin objectives (particualri	n and unlikely to be ngs strategy to try to ly in Wokingham To	at a pace which will fill o fill empty units but thi	revenue gap for 20 s may compromise on nents to reconcillatio	rhow quickly and to what 23/2024. We could adop our lettings strategy and n processes and propert
Additional comments	n/a				
inance Information					
		2022/23			
	1	2022/23 £240 Yr 1	Yr 2	Yr 3	
	,	£240	Yr 2 2024/25	Yr 3 2025/26	1
Total Budget for Activity	/ Expenditure	£240 Yr 1			
Total Budget for Activity		£240 Yr 1 2023/24	2024/25	2025/26	
Total Budget for Activity	Expenditure	£240 Yr 1 2023/24 £200	2024/25 £100	2025/26 £0	
Amount needed per year Cumulative movement	Expenditure	£240 Yr 1 2023/24 £200 £0	2024/25 £100 £0	£0 £0	
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	£240 Yr 1 2023/24 £200 £0 High certail	£100 £100 enty on figures and prointy of the figure and prointy of the figure and prointy o	£0 £0 £0 cject delivery	
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	Expenditure Income	£240 Yr 1 2023/24 £200 £0 High certail	£100 £100 £100 £100	£0 £0 £0 cject delivery	
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	£240 Yr 1 2023/24 £200 £0 High certail	£100 £100 enty on figures and prointy of the figure and prointy of the figure and prointy o	£0 £0 £0 cject delivery	
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red Green	£240 Yr 1 2023/24 £200 £0 High certain Some certa	£100 £100 enty on figures and prointy of the figure and prointy of the figure and prointy o	£0 £0 £0 pject delivery coject delivery	al income.
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Green	£240 Yr 1 2023/24 £200 £0 High certain Some certa	£100 £100 £100 mty on figures and prointy	£0 £0 £0 pject delivery coject delivery	al income.
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Green Green	£240 Yr 1 2023/24 £200 £0 High certail Some certa Low certail	£100 £100 £100 to figures and prointy on fi	£0 £0 £0 £0 £o pject delivery oject delivery oject delivery timated future renta	al income.
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green Figures based on da Projected rental income	£240 Yr 1 2023/24 £200 £0 High certail Some certa Low certail	£100 £100 £100 to figures and prointy on fi	£0 £0 £0 £0 £o pject delivery oject delivery oject delivery timated future renta	
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green Figures based on da Projected rental incoagents).	£240 Yr 1 2023/24 £200 £0 £10 £200 High certain Some certain Low certain	£100 £100 £100 to figures and prointy on fi	£0 £0 £0 object delivery object delivery timated future renta	ned by our SME (letting
Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Green Figures based on da Projected rental incoagents).	£240 Yr 1 2023/24 £200 £0 £10 £200 High certain Some certain Low certain Low certain ata held on current	£100 £100 £100 tity on figures and prointy	£0 £0 £0 £0 pject delivery oject delivery oject delivery oject delivery ormation and inform	ned by our SME (letting
year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Expenditure Income Green Amber Red Green Figures based on da Projected rental incoagents).	£240 Yr 1 2023/24 £200 £0 £10 £200 High certain Some certain Low certain Lo	£100 £100 £100 ty on figures and prointy on	£0 £0 £0 £0 formation and information and in	ned by our SME (letting

	Revenue	Budget Settir	ng 2023/24 to 20	JEO/EO	
Directorate			Resources and Asse	ets	
Business Case Details					
Business Case Type	Special		One off budget (i.e. not princreasing expenditure or expenditure or increasing	r reducing income. Neg	
Business Case Name		S	t Celias school not ope	ening	
Description Inc. (Reason. i.e. Demand / Legislative / Discretionary)	Budget required for m	naintenance of St C	elias school buildings u	until opening	
Description of Bid Inc. (Reason for Bid i.e. Demand / Legislative / Discretionary)	Prior to the school op of the school building	pening and becoming as sits with WBC, an	n due to open in Septer g the responsibility of the id is managed by Comi ood the school would h	he academy, the main mercial Property. This	tenance and security budget requirement
Supporting Evidence / Trend Analysis / Business Case ref	The buidlings are unc	occupied and the res	sponsibility of WBC unt	til open and operation:	al.
Impact if bid not successful / Options for mitigations			will not be maintained ings to bring them into		
Additional comments	n/a				
	1				
Finance Information					
Finance Information	<u></u>	2022/23			
	у	£0			
Finance Information	у	£0 Yr 1	Yr 2 2024/25	Yr 3 2025/26	
Finance Information	y Expenditure	£0	Yr 2 2024/25 £0	Yr 3 2025/26 £0	
Finance Information Total Budget for Activit		£0 Yr 1 2023/24	2024/25	2025/26	
Finance Information Total Budget for Activit Amount needed per	Expenditure	£0 Yr 1 2023/24 £100	2024/25 £0	2025/26 £0	
Finance Information Total Budget for Activit Amount needed per year Cumulative movement	Expenditure	£0 Yr 1 2023/24 £100 £0	2024/25 £0 £0	£0 £0 £0	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certa	£0 £0 nty on figures and printy on figures and p	£0 £0 £0 coject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	Expenditure Income Green	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certa	£0 £0 £0 for the figures and process and process are set to the figures are se	£0 £0 £0 coject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green Amber	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certa	£0 £0 nty on figures and printy on figures and p	£0 £0 £0 coject delivery	
Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certai Low certain	£0 £0 formity on figures and printy on figur	£0 £0 £0 coject delivery	
Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding	Expenditure Income Green Amber Red Red	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certai Low certain	£0 £0 formity on figures and printy on figur	£0 £0 £0 coject delivery	
Finance Information Total Budget for Activity Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status	Expenditure Income Green Amber Red Red Budget is required	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certai Low certain	£0 £0 formity on figures and printy on figur	£0 £0 coject delivery roject delivery oject delivery	viously, so
Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats,	Expenditure Income Green Amber Red Red Budget is required	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certai Low certain	£0 £0 funty on figures and printy on figure	£0 £0 coject delivery roject delivery oject delivery	viously, so
Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc)	Expenditure Income Green Amber Red Red Budget is required Similar properties in requirements are well.	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certa Low certain and maintenance	£0 £0 funty on figures and printy on figure	£0 £0 £0 roject delivery roject delivery oject delivery	viously, so
Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off	Expenditure Income Green Amber Red Red Budget is required Similar properties in requirements are well.	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certa Low certain and maintenance	£0 £0 £0 nty on figures and printy on figu	£0 £0 £0 roject delivery roject delivery oject delivery oject delivery	
Finance Information Total Budget for Activit Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Expenditure Income Green Amber Red Red Budget is required Similar properties in requirements are well.	£0 Yr 1 2023/24 £100 £0 £100 High certai Some certai Low certain and maintenance n the Borough have lunderstood. Rodney Hing - Sarah Morgan -	£0 £0 fto figures and printy on figures and	£0 £0 £0 roject delivery roject delivery oject delivery oject delivery operational Property ommercial Property	

Susiness Case Details		Revenue	Budget Setti	ng 2023/24 to	<u>2025/26</u>	
Business Case Type Special Item One off growth to support leisure income recovery One off growth to support leisure income recovery Description Inc. (Reason. I.e. Discretionary) Description of Bid One off growth to support leisure income recovery income targets not being met, slow growth back after Cov and now financial pressures. Also financial pressures with public, and other competition within the borough. Supporting Evidence / Trend Analysis / Business Case ref Supporting Evidence / Trend Analysis / Business Case ref Additional comments Na Additional comments Na Additional comments Na Expenditure £0 Expenditure	Directorate			Resources and As	sets	
Business Case Name Business Case Name Core off growth to support leisure income recovery Discretionary) Description of Bid (and now financial pressures being felt across Leisure industry nationally nationally pressures being felt across Leisure industry nationally Supporting Evidence / Trend Analysis / Business Case ref Impact if bid not successful / Options for mitigations Impact if bid not successful / Options for mitigations Additional comments Additional comments Perend Activity Yr1 2023/24 Amount needed per year Dundative movement from £70 Expenditure £00 Income £70 Expenditure £00 Expend	Business Case Details					
Description Inc. (Reason. i.e.) Description of Bid and Legislative / Discretionary) Description of Bid and register / Discretionary) Description of Bid and register / Discretionary) Description of Bid and register / Discretionary) Supporting Evidence / Trend Analysis / Business Case ref Impact If bid not successful / Options for mitigations Additional comments Additional comments Trans an analysis / Business Case ref Impact If bid not successful / Options for mitigations Additional comments Trans an analysis / Business Case ref Impact If bid not successful / Options for mitigations Additional comments Trans an analysis / Business Case ref Impact If bid not successful / Options for mitigations Additional comments Trans an analysis / Business Case ref Impact If bid not successful / Options for mitigations Additional comments Trans an analysis / Business Case ref Impact If bid not successful / Options for mitigations Trans an analysis / Business Case ref Impact If bid not successful / Options for mitigations Trans an analysis / Business Case ref Impact If bid not successful / Options for mitigations Trans an analysis / Business Case ref Impact If bid not successful / Options for mitigations Trans an analysis / Business Case ref Impact If bid not successful / Options for mitigations Trans an analysis / Business Case ref Trans an analysis / Business Case ref Expenditure full value and policy full value and project delivery Amount needed per year Fro £30 £0 £00 £00 £00 £00 £00 £00 £	Business Case Type	Special	6	expenditure or reducing i		
Inc. (Reason. i.e.) Description of Bid of Bi	Business Case Name		One off gro	owth to support leisure	income recovery	
Description of Bid inc. (Reason for Bid inc. (Reaso	Inc. (Reason. i.e. Demand / Legislative /					
Impact bid not successful / Options for mitigations Income targets not achievable, shortfall on budget each year.	Bid nc. (Reason for Bid i.e. Demand / Legislative /					
Impact if bid not successful / Options for mitigations	Supporting Evidence /	similar pressures beir	ng felt across Leisure	e industry nationally		
Additional comments Tinance Information Total Budget for Activity (£1,482)	Trend Analysis /					
Tinance Information Total Budget for Activity Tyr 1 Tyr 2 Tyr 3 Tyr 3 Tyr 2 Tyr 3 Tyr 2 Tyr 3 Tyr 2 Tyr 3 Tyr 3 Tyr 2 Tyr 3 Tyr 3 Tyr 2 Tyr 3 Tyr 3 Tyr 3 Tyr 2 Tyr 3 Tyr 3 Tyr 2 Tyr 3 Tyr	successful / Options	income targets not ac	chievable, shortfall or	n budget each year.		
inance Information 2022/23 Otal Budget for Activity (£1,482) Yr 1 Yr 2 Yr 3 2023/24 Amount needed per year Income £70 £30 £0 Expenditure £0 £0 Income £70 £30 £0 Expenditure £0 Expenditure £0 £0 Expenditure £0 Expenditur	Additional comments	n/a				
Total Budget for Activity Yr 1	Additional comments					
Select "RAG Status" Green We continue to explore oportunities to minimise negative budget impact	inance Information					
Amount needed per year Income £70 £0 £0 Provided Figure						
Amount needed per year Income £70 £30 £0 Cumulative movement from 22/23 budget £70 £30 £0 RAG Status (Certainty around financial request and project delivery) Red Comments regarding RAG Status We continue to explore oportunities to minimise negative budget impact Comments regarding RAG Status Senchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Service Manager Assistant Director Expenditure £0 £30 £0 £0 £0 £0 £0 £0 £0 £0	otal Budget for Activity	<i>I</i>				
Comments regarding RAG Status Comments regarding RAG Status Senchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Service Manager Assistant Director Fro £30 £0 £30	otal Budget for Activity	I	(£1,482) Yr 1			
RAG Status (Certainty around financial request and project delivery) Red High certainty on figures and project delivery Red Low certainty on figures and project delivery Red Low certainty on figures and project delivery Red Low certainty on figures and project delivery Select "RAG Status" Comments regarding RAG Status We continue to explore oportunities to minimise negative budget impact Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Peter Kilkenny - Interim Head of Leisure Services Peter Kilkenny - Interim Head of Leisure Services			Yr 1 2023/24	2024/25	2025/26	
Amber Some certainty on figures and project delivery Red Low certainty on figures and project delivery Select "RAG Status" Comments regarding RAG Status We continue to explore oportunities to minimise negative budget impact Senchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Peter Kilkenny - Interim Head of Leisure Services Peter Kilkenny - Interim Head of Leisure Services	Amount needed per	Expenditure	Yr 1 2023/24 £0	2024/25 £0	2025/26 £0	
Select "RAG Status" Comments regarding RAG Status Senchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Assistant Director Low certainty on figures and project delivery Select "RAG Status" We continue to explore oportunities to minimise negative budget impact Benchmarking Supporting benchmarking Peter Kilkenny - Interim Head of Leisure Services	Amount needed per year	Expenditure	Yr 1 2023/24 £0 £70	£30	2025/26 £0 £0	
Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Bign Off Service Manager Peter Kilkenny - Interim Head of Leisure Services Assistant Director Peter Kilkenny - Interim Head of Leisure Services	Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty	Expenditure Income Green	(£1,482) Yr 1 2023/24 £0 £70 High certain	£30 £30 £30 anty on figures and pr	£0 £0 oject delivery	
Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Peter Kilkenny - Interim Head of Leisure Services Assistant Director Peter Kilkenny - Interim Head of Leisure Services	Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request	Expenditure Income Green	\(\(\xi\) + \(\xi\) + \(\xi\) \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	£30 £30 anty on figures and printy of the figures and printy of the figures and printy o	£0 £0 cject delivery	
Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Peter Kilkenny - Interim Head of Leisure Services Assistant Director Peter Kilkenny - Interim Head of Leisure Services	Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery)	Expenditure Income Green Amber Red	\(\(\xi\) + \(\xi\) + \(\xi\) \\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	£30 £30 anty on figures and printy of the figures and printy of the figures and printy o	£0 £0 cject delivery	
benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager Assistant Director Peter Kilkenny - Interim Head of Leisure Services Peter Kilkenny - Interim Head of Leisure Services	Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding	Expenditure Income Green Amber Red Green	### (£1,482) Yr 1 2023/24 £0 £70 ### High certain Some certain Low certain	£30 £30 aty on figures and printy on figures	£0 £0 oject delivery roject delivery oject delivery	
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Lead Member Ian Shenton - Environment, Sport and Leisure	Amount needed per year Cumulative movement from 22/23 budget RAG Status (Certainty around financial request and project delivery) Select "RAG Status" Comments regarding RAG Status Benchmarking Supporting benchmarking information (Unit cost, demand stats, comparison to LAs, etc) Sign Off Service Manager	Expenditure Income Green Amber Red Green We continue to exp	Yr 1 2023/24 £0 £70 High certain Some certain Low certain lore oportunities to	£30 £30 £30 anty on figures and printy on fi	£0 £0 £0 £0 foject delivery roject delivery poject delivery budget impact f Leisure Services f Leisure Services	

